MITA SECURITIES Equity Research

April 13, 2022

Komeda Holdings

TSE Prime 3543 Industry: Food service, wholesale, retail

FY2/22 OP achieved guidance; FY2/23 guidance targets OP growth while assuming lower OPM

FY2/22 OP achieved guidance. Store count significantly above target

On April 13, Komeda Holdings (3543) announced FY2/22 full-year IFRS sales of 33.317bn (+15.5% YoY) and OP of 7.305bn (+32.6% YoY; OPM 21.9%). Subsidy income included in OP was a small amount at 0.3bn (only for directly-owned stores). Both sales and OP achieved the company's guidance (sales of 32.9bn yen, and OP of 7.25bn yen). Also, the results were mostly in line with our forecasts (sales of 32.855bn yen and OP of 7.395bn yen), so there were no surprises.

The number of stores at end of FY2/22 was 956 (+42 stores YoY), significantly higher than the company's target of 940-950 stores. New store openings overseas quickly accelerated, with 29 overseas stores at end-FY2/22 (+11 stores YoY).

4Q OP down QoQ due to impact of Omicron

4Q (Dec-Feb) OP was 1.458bn yen (+17.9% YoY, -28.8% QoQ), with OPM of 16.8% (16.3% for 4Q FY2/21; 24.8% for 3Q). It appears that the company was negatively affected by the shorter operating hours requested since January. However, March wholesale sales figures announced on April 11 indicate a recovery trend after the lifting of the shorter operating hour requests.

FY2/23 guidance targets steady OP growth despite rising costs

The company's full-year guidance for FY2/23 is sales of 37bn (+11.1% YoY) and OP of 8bn yen (+9.5% YoY, OPM 21.6%). The company expects a steady growth in OP, although it anticipates a decline in OPM due to higher costs for food ingredients, etc. The guidance is above our forecasts (sales of 35.327bn yen, and OP of 7.780bn yen).

Please refer to the report dated March 31, 2022 for the rationale of the rating and target price.

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Update

| Rating Buy | |
|----------------------------|-------|
| Target price (JPY) | 3,000 |
| Stock price (JPY) (Apr 13) | 2,018 |
| Market cap (JPYbn) | 93.2 |
| Key changes | |
| Rating | No |
| Target price | No |
| Earnings forecast | No |
| Charles des (1004) | |



Source: Bloomberg Finance LP

| Earnings | | | | | | |
|----------------|-------|-------|------|-------|-------|-------|
| IFRS | | 2/20 | 2/21 | 2/22E | 2/23E | 2/24E |
| Sales | JPYbn | 31.2 | 28.8 | 32.9 | 35.3 | 37.6 |
| OP | JPYbn | 7.9 | 5.5 | 7.4 | 7.8 | 8.4 |
| Pre-tax Profit | JPYbn | 7.8 | 5.4 | 7.3 | 7.8 | 8.4 |
| NP | JPYbn | 5.4 | 3.6 | 5.0 | 5.3 | 5.7 |
| EPS | JPY | 116.7 | 77.9 | 107.9 | 113.9 | 122.7 |
| BPS | JPY | 720 | 755 | 818 | 881 | 950 |
| DPS | JPY | 51.0 | 39.0 | 51.0 | 53.0 | 56.0 |
| PER | x | 15.7 | 24.4 | 18.6 | 17.7 | 16.4 |
| PBR | x | 2.5 | 2.5 | 2.5 | 2.3 | 2.1 |
| Div. yield | % | 2.8 | 2.1 | 2.5 | 2.6 | 2.8 |
| ROA | % | 6.5 | 3.5 | 4.8 | 5.3 | 5.6 |
| ROE | % | 17.2 | 10.6 | 13.7 | 13.4 | 13.4 |

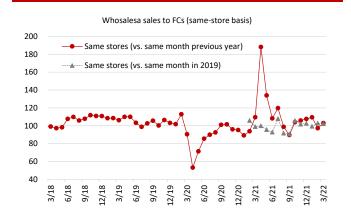
Source: Company data, Mita Securities

Company profile

Komeda HD, based in Aichi Prefecture, operates Komeda's Coffee, the largest full-service coffee shop chain in Japan, through franchise system. The total number of stores at the end of February 2022 was 956, including 29 overseas stores. FY2/22 sales were 33.3bn yen.

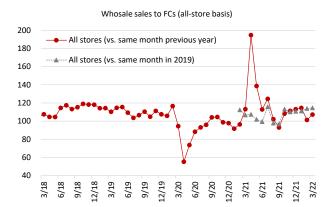
Komeda Holdings monthly and quarterly earnings

Figure: Wholesale sales to FCs (same-store basis)



Source: Company data, Mita Securities

Figure: Wholesale sales to FCs (all-store basis)



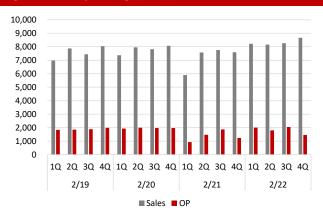
Source: Company data, Mita Securities

Figure: Store count



Source: Company data, Mita Securities

Figure: Quarterly earnings (JPYm)



Source: Company data, Mita Securities

Monthly data for food service companies

Figure: Monthly data for food service companies covered by Mita Securities

| Ticker | Company name | | 3/20 | 4/20 | 5/20 | 6/20 | 7/20 | 8/20 | 9/20 | 10/20 | 11/20 | 12/20 | 1/21 | 2/21 | 3/21 | 4/21 | 5/21 | 6/21 | 7/21 | 8/21 | 9/21 | 10/21 | 11/21 | 12/21 | 1/22 | 2/22 | 3/22 |
|--------|------------------------|---------------|-------|------|------|-------|-------|------|-------|-------|-------|-------|------|-------|-------|-------|-------|-------|-------|------|------|-------|-------|-------|-------|-------|-------|
| 2695 | Kura Sushi | vs. prev yr | 84.5 | 51.9 | 80.0 | 97.4 | 92.3 | 94.6 | 107.9 | 126.1 | 134.4 | 94.6 | 84.5 | 86.2 | 115.4 | 174.2 | 112.7 | 93.5 | 113.1 | 94.8 | 74.8 | 80.1 | 82.2 | 117.6 | 123.5 | 99.1 | 106.3 |
| | | vs. pre-COVID | | | | | | | | | | | 88.6 | 96.7 | 97.5 | 90.4 | 90.2 | 91.1 | 104.4 | 89.7 | 80.7 | 101.0 | 110.5 | 111.2 | 109.4 | 95.8 | 103.7 |
| 3097 | Monogatari Corporation | vs. prev yr | 97.2 | 13.8 | 48.6 | 96.1 | 104.0 | 92.2 | 97.3 | 109.3 | 114.0 | 93.9 | 77.1 | 68.2 | 86.9 | 600.4 | 160.4 | 76.9 | 91.7 | 81.6 | 80.8 | 102.6 | 95.2 | 113.9 | 125.0 | 102.9 | 108.2 |
| | | vs. pre-COVID | | | | | | | | | | | 81.2 | 85.7 | 84.5 | 82.9 | 78.0 | 73.9 | 95.4 | 75.2 | 78.6 | 112.1 | 108.5 | 107.0 | 101.5 | 88.2 | 91.4 |
| | Yakiniku division | vs. prev yr | 103.7 | 14.9 | 50.3 | 103.3 | 111.5 | 97.6 | 101.6 | 116.7 | 123.3 | 99.2 | 80.1 | 66.8 | 84.7 | 577.0 | 163.1 | 74.0 | 91.5 | 84.8 | 90.3 | 108.6 | 97.0 | 118.7 | 129.9 | 103.6 | 109.4 |
| | | vs. pre-COVID | | | | | | | | | | | 85.2 | 91.9 | 87.8 | 86.0 | 82.0 | 76.4 | 102.0 | 82.8 | 91.7 | 126.7 | 119.6 | 117.8 | 110.7 | 95.2 | 96.1 |
| | Ramen division | vs. prev yr | 90.5 | 14.3 | 54.1 | 90.8 | 93.7 | 88.3 | 94.5 | 99.7 | 96.7 | 91.6 | 82.2 | 76.4 | 87.9 | 546.9 | 148.9 | 82.9 | 95.4 | 82.1 | 76.3 | 96.1 | 100.0 | 111.3 | 115.2 | 113.8 | 113.8 |
| | | vs. pre-COVID | | | | | | | | | | | 86.0 | 82.3 | 79.5 | 78.2 | 80.6 | 75.3 | 89.4 | 72.5 | 72.1 | 95.8 | 96.7 | 102.0 | 99.1 | 93.6 | 90.5 |
| | Yuzuan division | vs. prev yr | 84.7 | 10.9 | 42.6 | 83.7 | 96.1 | 84.9 | 91.0 | 101.2 | 106.6 | 89.4 | 71.1 | 69.1 | 94.3 | 697.3 | 162.7 | 81.6 | 90.7 | 71.4 | 65.8 | 94.3 | 85.6 | 100.4 | 116.8 | 90.4 | 101.7 |
| | | vs. pre-COVID | | | | | | | | | | | 73.7 | 74.4 | 79.9 | 76.0 | 69.3 | 68.3 | 87.2 | 60.6 | 59.9 | 95.4 | 91.2 | 89.8 | 86.0 | 67.2 | 81.2 |
| 3193 | Torikizoku HD | vs. prev yr | 83.9 | 3.9 | 12.1 | 73.2 | 76.8 | 59.1 | 77.2 | 93.1 | 81.3 | 51.9 | 28.1 | 32.7 | 55.4 | 948.7 | 41.5 | 18.0 | 38.9 | 16.6 | 8.8 | 66.7 | 92.7 | 155.0 | 200.1 | 112.8 | 126.7 |
| | | vs. pre-COVID | | | | | | | | | | | 30.2 | 34.7 | 46.5 | 37.0 | 5.0 | 13.2 | 29.9 | 9.8 | 6.8 | 62.1 | 75.4 | 80.4 | 60.4 | 39.1 | 58.9 |
| 3197 | Skylark HD | vs. prev yr | 76.1 | 41.8 | 52.2 | 69.4 | 73.6 | 73.2 | 78.3 | 88.4 | 85.1 | 78.1 | 66.5 | 70.9 | 93.7 | 164.6 | 128.6 | 92.5 | 100.3 | 83.3 | 79.4 | 92.9 | 95.3 | 114.4 | 115.8 | 93.0 | 99.0 |
| | | vs. pre-COVID | | | | | | | | | | | 65.3 | 70.7 | 70.9 | 70.0 | 67.1 | 64.7 | 74.7 | 61.5 | 62.5 | 82.5 | 81.0 | 89.8 | 75.5 | 65.7 | 71.0 |
| 3543 | Komeda HD | vs. prev yr | 90.5 | 53.1 | 71.3 | 85.5 | 89.9 | 92.5 | 101.0 | 101.6 | 96.0 | 95.2 | 89.2 | 93.8 | 109.5 | 188.1 | 134.0 | 108.2 | 119.7 | 98.7 | 89.6 | 104.0 | 105.9 | 107.6 | 109.4 | 97.2 | 103.0 |
| | | vs. pre-COVID | | | | | | | | | | | 90.8 | 105.9 | 99.0 | 99.9 | 95.6 | 92.8 | 107.9 | 91.6 | 90.7 | 105.8 | 101.8 | 102.6 | 99.3 | 102.9 | 102.2 |
| 9936 | Ohsho Food Service | vs. prev yr | 96.6 | 78.3 | 88.2 | 93.5 | 93.9 | 95.8 | 94.6 | 100.7 | 97.5 | 96.1 | 88.8 | 89.5 | 95.8 | 121.2 | 103.7 | 102.4 | 104.6 | 91.4 | 90.6 | 101.9 | 100.6 | 105.4 | 107.2 | 108.5 | 105.8 |
| | | vs. pre-COVID | | | | | | | | | | | 97.6 | 99.6 | 92.5 | 94.9 | 91.5 | 95.7 | 98.2 | 87.6 | 85.7 | 102.6 | 98.1 | 101.3 | 104.6 | 108.1 | 97.9 |

Source: Companies' data, Mita Securities

Note: Pre-COVID is indexed with same month in 2019 as 100

Figure: Monthly data for food service companies not covered by Mita Securities

| Ticker Company name | | 1- | | | | | - 1 | - 1 | - / | | | | | | - 1 | - 1 | | - 1 | - 1 | | - 1 | - 1 | | | | | - 1 | - 1 |
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| Name | | | | | | | | | | | | | | | | | | | | | | | | _ | | | _ | _ |
| 305 Pepper Food Service 0, prevy 11 37.4 49.4 57.6 64.0 62.0 67.1 74.6 71.1 67.6 64.6 71.5 86.5 144.7 157.4 80.5 81.2 79.9 76.3 84.3 98.2 104.4 106.3 92.1 | 2702 | McDonald's HD Japan | | 99.9 | 106.5 | 115.2 | 96.8 | 101.0 | 112.4 | 106.3 | 110.7 | 109.6 | 107.2 | | | | | | | | | | | | | | | |
| Hishard Steak | 2052 | | - | | 27.4 | | | | | 67.4 | 74.6 | 74.4 | 67.6 | | | | | | | | | | | | | | | 117.5 |
| 308 Arcland Service HD No. prevy 94.6 89.6 97.7 96.4 106.9 103.2 94.7 101.7 104.7 100.6 100.2 99.0 100.9 114.1 104.8 101.2 106.8 65.2 99.8 102.7 103.4 104.2 105.8 101.9 110.4 100.8 102.9 103.4 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 103.8 | 3053 | 1 | | 51.1 | 37.4 | 49.4 | 57.6 | 64.0 | 62.0 | 67.1 | /4.6 | /1.1 | 67.6 | | | | | | | | | | | | | | | |
| Massay M | | , , , , , , , | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 3087 Doutor Michires HD Countro Ceffee Shop | 3085 | | | 94.6 | 89.6 | 97.7 | 96.4 | 106.9 | 103.2 | 94.7 | 101.7 | 104.7 | 100.6 | | | | | | | | | | | | | | | |
| Coutor Coffee Shop St. pre-COVID St. pr | | | - | 77.0 | 25.0 | 26.5 | 67.0 | | | 74.0 | 70.6 | 76.0 | 77.0 | | | | | | | | | | _ | | | | | 105.4 |
| Toridoll HD No. prevy 84.7 50.0 63.2 83.6 85.5 84.8 86.2 94.6 93.4 87.0 79.1 78.4 99.5 184.8 147.6 108.3 113.5 94.5 103.2 101.9 101.7 106.2 113.3 104.0 109.4 | 3087 | | | //.9 | 35.9 | 36.5 | 67.0 | 68.8 | 69.3 | /1.8 | 79.6 | /6.2 | //.2 | | | | | | | | | | | | | | | |
| Marugame Seimen vs. prev_COVID Marugame Seimen vs. prev_COVID vs | | | - | | | | | | | | | | | | | | | | | | | | | | | | | |
| Marugame Seimen Marugame S | 3397 | Toridoll HD | | 84.7 | 50.0 | 63.2 | 83.6 | 85.5 | 88.4 | 86.2 | 94.6 | 93.4 | 87.0 | | | | | | | | | | | | | | | |
| Second S | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Section Sect | | Marugame Seimen | | 86.5 | 50.3 | 63.6 | 85.2 | 86.2 | 90.0 | 86.5 | 94.4 | 83.8 | 88.0 | | | | | | | | • | | | | | | | |
| Sushiro | | | - | | | | | | | | | | | | | | | | | | | | | | | | | |
| Very Note Very | 3563 | | | 86.3 | 55.6 | 81.4 | 97.9 | 96.5 | 87.7 | 97.1 | 104.3 | 94.7 | 98.7 | | | | | | | | | | | | | | | |
| Sukiya Super-Covid Supe | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Salzeriya Salz | 7550 | | | 92.2 | 88.1 | 90.8 | 91.3 | 102.7 | 98.8 | 98.4 | 104.9 | 100.5 | 101.3 | | | | | | | | | | | | | | | |
| Figure F | | | | | | | | | | | | | | | -0 | | | | | | | | | | | | | |
| Figure F | 7581 | Saizeriya | | 78.5 | 38.6 | 47.8 | 66.5 | 72.9 | 71.5 | 77.3 | 90.1 | 84.0 | 75.2 | | | | | | | | | | | | | | | |
| Column C | | | vs. pre-COVID | | | | | | | | | | | | | | | | | | | | | | | | | |
| Royal Hot Pre-Covid Pre- | 7611 | Hiday Hidaka | | 82.0 | 49.3 | 48.0 | 65.8 | 73.9 | 75.7 | 80.7 | 87.0 | 82.3 | 77.9 | | | | | | | | | | | | | | | |
| No. Food Services Vis. prevyr 100.9 103.7 112.2 106.2 106.6 102.9 100.3 107.7 123.5 114.2 109.3 110.0 109.3 112.6 120.5 111.0 113.4 111.5 117.3 115.1 197.5 98.5 13.7 97.5 98.5 131.7 97.5 101.5 | | | vs. pre-COVID | | | | | | | | | | | | | 57.8 | | | | | | | | | | | | |
| 8153 Mos Food Services vs. prevyr 100.9 103.7 112.2 106.2 106.6 102.9 100.3 107.7 123.5 114.2 108.9 110.0 109.3 112.6 120.5 111.0 113.4 111.5 117.3 115.1 97.5 98.5 113.7 97.6 101.5 | 7630 | Ichibanya | vs. prev yr | 90.2 | 74.0 | 79.5 | 85.1 | 89.3 | 91.4 | 89.2 | 96.2 | 89.8 | 91.0 | 84.2 | 80.9 | 91.3 | 118.7 | 110.0 | 95.8 | 96.0 | 89.0 | 88.8 | 95.5 | | 103.3 | 106.7 | 96.6 | 99.5 |
| 879 Royal HD Royal HOST Royal HO | | | vs. pre-COVID | | | | | | | | | | | | | _ | | | | | 81.3 | | 0 | | | | | |
| Royal Hot vs. prev yr 79.7 42.1 54.2 78.2 86.1 81.2 83.5 95.3 90.8 79.8 69.5 76.4 103.2 191.6 148.8 99.7 97.2 85.9 85.1 100.2 105.9 118.0 140.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 | 8153 | Mos Food Services | vs. prev yr | 100.9 | 103.7 | 112.2 | 106.2 | 106.6 | 102.9 | 100.3 | 107.7 | 123.5 | 114.2 | 108.9 | 110.0 | 109.3 | 112.6 | 120.5 | 111.0 | 113.4 | 111.5 | 117.3 | 115.1 | 97.5 | 98.5 | 113.7 | 97.6 | 101.5 |
| Royal Host vs. prev yr 79.7 42.1 54.2 78.2 86.1 81.2 83.5 95.3 90.8 79.8 69.5 76.4 103.2 191.6 148.8 99.7 97.2 85.9 85.1 100.2 105.9 118.0 140.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 110.6 104.9 104.9 104.9 104.9 104.9 104.9 104.9 104.9 104.9 1 | | | vs. pre-COVID | | | | | | | | | | | 118.4 | 127.5 | 110.3 | 116.8 | 135.2 | 117.9 | 120.9 | 114.7 | 117.7 | 124.0 | 120.4 | 112.5 | 134.6 | 124.4 | 111.9 |
| W. pre-COVID V. pre-Vy 79.1 58.1 63.6 80.1 81.6 86.4 83.6 92.0 88.6 84.1 85.8 89.3 86.6 80.7 87.6 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 87.0 8 | 8179 | Royal HD | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Tendon Tenya W. prevyr 79.1 58.1 63.6 80.1 81.6 86.4 83.6 92.0 88.6 84.1 89.3 96.6 108.7 157.6 147.7 110.1 114.1 104.5 107.7 108.7 112.3 111.3 111.3 110.9 107.9 | | Royal Host | vs. prev yr | 79.7 | 42.1 | 54.2 | 78.2 | 86.1 | 81.2 | 83.5 | 95.3 | 90.8 | 79.8 | 69.5 | 76.4 | 103.2 | 191.6 | 148.8 | 99.7 | 97.2 | 85.9 | 85.1 | 100.2 | 105.9 | 118.0 | 140.6 | 104.9 | 110.6 |
| State Stat | | | vs. pre-COVID | | | | | | | | | | | 72.1 | 79.4 | 82.3 | 80.7 | 80.6 | 78.0 | 83.7 | 69.8 | 71.1 | 95.5 | 96.2 | 94.2 | 101.4 | 83.3 | 91.0 |
| 8200 Ringer Hut vs. prev yr 74.8 42.6 51.3 70.9 74.9 73.3 76.9 87.2 84.7 79.5 69.2 76.3 96.2 173.4 136.2 101.6 107.8 98.0 97.3 100.5 103.7 109.0 114.5 98.8 106.0 69.9 72.0 86.7 71.8 74.8 87.6 87.8 86.7 77.7 73.5 76.3 98.0 98.0 97.1 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 105.0 10 | | Tendon Tenya | vs. prev yr | 79.1 | 58.1 | 63.6 | 80.1 | 81.6 | 86.4 | 83.6 | 92.0 | 88.6 | 84.1 | 89.3 | 96.6 | 108.7 | 157.6 | 147.7 | 110.1 | 114.1 | 104.5 | 107.7 | 108.7 | 112.3 | 111.3 | 111.3 | 100.9 | 107.9 |
| 9861 Yoshinoya HD vs. pre-COVID vs. pre-COVID vs. pre-COVID vs. pre-Vyr 98.2 96.0 92.7 87.7 94.3 83.2 90.9 10.4 93.4 89.6 10.0 5.0 10.0 10.0 10.0 10.0 10.0 10.0 | | | vs. pre-COVID | | | | | | | | | | | 85.6 | 94.9 | 86.0 | 91.6 | 93.9 | 88.2 | 93.1 | 90.3 | 90.0 | 100.0 | 99.5 | 93.6 | 95.3 | 95.7 | 92.8 |
| 98.1 Yoshinoya HD vs. prev yr 98.2 96.0 92.7 87.7 94.3 83.2 90.9 10.4 93.4 89.6 91.9 81.4 89.5 89.9 99.4 99.6 95.9 107.3 102.2 98.7 107.4 104.0 106.1 111.9 (Yoshinoya) vs. prev-COVID 100.6 79.7 87.9 86.3 92.1 87.3 90.4 89.3 92.9 99.1 101.5 96.2 104.7 84.6 98.3 98.7 Matsuya Foods HD vs. prev yr 94.8 77.8 77.8 83.3 88.4 87.6 85.3 97.1 91.1 91.0 84.9 81.0 91.6 108.9 112.2 98.8 95.5 96.1 93.0 89.7 99.1 96.5 100.2 96.8 102.2 | 8200 | Ringer Hut | vs. prev yr | 74.8 | 42.6 | 51.3 | 70.9 | 74.9 | 73.3 | 76.9 | 87.2 | 84.7 | 79.5 | 69.2 | 76.3 | 96.2 | 173.4 | 136.2 | 101.6 | 107.8 | 98.0 | 97.3 | 100.5 | 103.7 | 109.0 | 114.5 | 98.8 | 106.0 |
| (Yoshinoya) vs. pre-COVID vs. pre-Vyr 94.8 77.8 77.8 83.3 88.4 87.6 85.3 97.1 91.1 91.0 84.9 81.0 91.6 109.6 179.7 87.9 86.3 92.1 87.3 90.4 89.3 92.9 99.1 101.5 96.2 104.7 84.6 98.3 98.7 99.1 101.5 96.2 104.7 84.6 98.3 98.7 99.1 91.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 109.5 | | | vs. pre-COVID | | | | | | | | | | | 67.9 | 74.4 | 72.0 | 73.9 | 69.9 | 72.0 | 80.7 | 71.8 | 74.8 | 87.6 | 87.8 | 86.7 | 77.7 | 73.5 | 76.3 |
| 987 Matsuya Foods HD vs. prev yr 94.8 77.8 77.8 83.3 88.4 87.6 85.3 97.1 91.1 91.0 84.9 81.0 91.6 108.9 112.2 98.8 95.5 96.1 93.0 89.7 99.1 96.5 100.2 96.8 102.2 | 9861 | Yoshinoya HD | vs. prev yr | 98.2 | 96.0 | 92.7 | 87.7 | 94.3 | 83.2 | 90.9 | 100.4 | 93.4 | 89.6 | 91.9 | 81.4 | 89.5 | 89.9 | 99.4 | 99.6 | 95.9 | 107.3 | 102.2 | 98.7 | 108.7 | 107.4 | 104.0 | 106.1 | 111.9 |
| | | (Yoshinoya) | vs. pre-COVID | | | | | | | | | | | 100.6 | 79.7 | 87.9 | 86.3 | 92.1 | 87.3 | 90.4 | 89.3 | 92.9 | 99.1 | 101.5 | 96.2 | 104.7 | 84.6 | 98.3 |
| (Matsuya) 93.6 86.8 84.7 87.3 82.3 84.4 84.2 79.3 87.1 90.3 87.8 90.5 90.6 88.7 | 9887 | Matsuya Foods HD | vs. prev yr | 94.8 | 77.8 | 77.8 | 83.3 | 88.4 | 87.6 | 85.3 | 97.1 | 91.1 | 91.0 | 84.9 | 81.0 | 91.6 | 108.9 | 112.2 | 98.8 | 95.5 | 96.1 | 93.0 | 89.7 | 99.1 | 96.5 | 100.2 | 96.8 | 102.2 |
| | | (Matsuya) | vs. pre-COVID | | | | | | | | | | | 90.3 | 93.6 | 86.8 | 84.7 | 87.3 | 82.3 | 84.4 | 84.2 | 79.3 | 87.1 | 90.3 | 87.8 | 90.5 | 90.6 | 88.7 |

Source: Companies' data, Mita Securities

Note: Pre-COVID is indexed with same month in 2019 as 100 $\,$

Figure: Monthly data for food service companies (average for companies covered by Mita Securities and non-covered companies above)

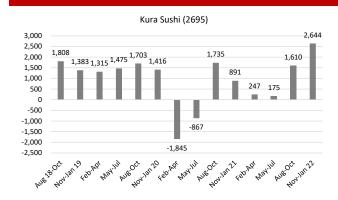
| | | 3/20 | 4/20 | 5/20 | 6/20 | 7/20 | 8/20 | 9/20 | 10/20 | 11/20 | 12/20 | 1/21 | 2/21 | 3/21 | 4/21 | 5/21 | 6/21 | 7/21 | 8/21 | 9/21 | 10/21 | 11/21 | 12/21 | 1/22 | 2/22 | 3/22 |
|--------------------|---------------|------|------|------|------|------|------|------|-------|-------|-------|------|------|------|-------|-------|------|-------|------|------|-------|-------|-------|-------|-------|------|
| Simple average for | vs. prev yr | 86.1 | 58.6 | 68.8 | 83.2 | 87.5 | 85.6 | 88.4 | 97.4 | 94.9 | 87.8 | 80.7 | 80.9 | 96.6 | 205.0 | 124.2 | 95.8 | 100.5 | 89.7 | 88.1 | 97.3 | 100.7 | 110.2 | 117.2 | 102.6 | |
| 21 companies | vs. pre-COVID | | | | | | | | | | | 82.7 | 85.8 | 83.4 | 84.9 | 84.2 | 80.5 | 88.8 | 78.4 | 78.8 | 95.0 | 95.1 | 95.8 | 93.9 | 87.9 | |

Source: Companies' data, Mita Securities

Note: Pre-COVID is indexed with same month in 2019 as 100

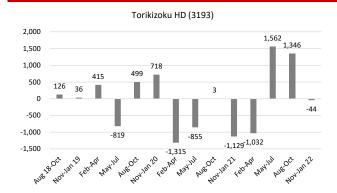
Pre-tax profits for food service companies covered by Mita Securities

Figure: Quarterly pre-tax profit (JPYm)



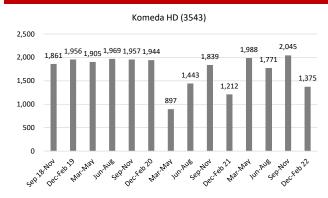
Source: Company data, Mita Securities

Figure: Quarterly pre-tax profit (JPYm)



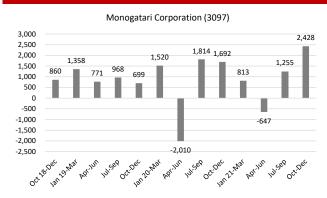
Source: Company data, Mita Securities

Figure: Quarterly pre-tax profit (JPYm)



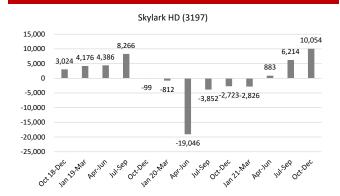
Source: Company data, Mita Securities

Figure: Quarterly pre-tax profit (JPYm)



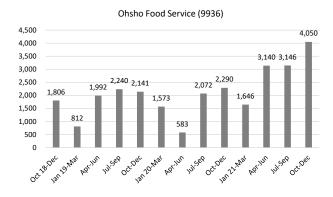
Source: Company data, Mita Securities

Figure: Quarterly pre-tax profit (JPYm)



Source: Company data, Mita Securities

Figure: Quarterly pre-tax profit (JPYm)



Source: Company data, Mita Securities

Comparison of valuations with similar companies (reference)

Figure: Comparison of valuations for food service companies Ticker PX Mkt cap Net D/E Sales YoY EBITDA Mgn ROE ROE PER PER PER PBR EV/EBITDA EV/Sales Div yield 1M 3M 1YR LTM ITM 0.1 11.8 KURA SUSHI INC 136.2 8.0 33.1 12.4 0.8 0.6 (TP 5,000 Buy) MCDONALD'S HOLDINGS CO JAPAN 13.0 10.9 2702 5,080 675.4 -0.3 10.2 14.0 10.8 28.2 29.8 27.6 3.5 12.0 1.8 0.8 3.9 2.9 0.6 2,781 14.9 79.9 OOTOYA HOLDINGS CO LTD 2705 20.2 0.2 -0.4 11.7 NA 1.5 6.2 -9.7 2752 1.4 FUJIO FOOD GROUP INC 57.8 -5.0 16.3 15.9 69.3 11.1 0.0 1,295 1.7 -9.6 39.8 2.0 1.3 2,909 AMIYAKI TELCO LTD 2753 19.9 -0.2 -2.6 -13.9 NA 31.7 36.2 20.1 1.0 2.1 NA 0.4 1.0 -1.2 0.4 1.7 48.7 HIRAMATSU INC 2764 190 14.2 4.1 23.5 -21.8 NA NA NA NΑ NA -1.6 6.7 18.0 NA NA NΑ PEPPER FOOD SERVICE CO LTD CHOUSHIMARU CO LTD 3053 361 14.2 -0.1 -0.8 NA 0.7 -8.4 9.9 20.7 13.8 NA NA NA NA 45.5 NΑ NA 4.3 2.0 NA NA NA 3.7 -0.8 19.5 3075 1,135 16.5 15.3 NA NA 0.5 NA NA 3.9 2.3 -9.3 ARCLAND SERVICE HOLDINGS CO 3085 2.19 -0.7 14.4 8.2 12.0 13.4 13.0 20.2 19.6 3.1 9.2 1.4 2.3 1.8 -4.2 DOUTOR NICHIRES HOLDINGS CO 3087 1,420 64.8 -0.3 NA 44.5 0.7 12.9 1.8 -16.3 3.3 5.0 -2.2 4.5 1.4 14.5 0.3 -6.9 -8.2 BRONCO BILLY COLTD 3091 2 247 33.0 NΔ NΔ 1.9 **3.1** MONOGATARI CORP 3097 5,690 68.8 0.1 6.8 11.2 13.2 16.7 16.4 25.1 17.4 17.5 12.1 1.0 1.2 12.9 -6.3 -23.7 (TP 9,100 Buy) CHIMNEY CO LTD 3178 TORIKIZOKU HOLDINGS CO LTD 3193 1,830 21.3 0.6 NA NA NA 1.4 11.4 NA 151.2 33.2 3.5 NA 1.0 0.0 11.4 3.3 10.4 (TP 2,100 Hold) HOTLAND CO LTD 3196 1.318 28.4 0.3 3.3 6.2 28.1 13.6 NA 13.6 21.9 21.7 3.3 NA 0.9 0.4 1.9 5.9 0.7 SKYLARK HOLDINGS CO LTD 1,502 341.7 1.1 -8.3 22.5 4.3 55.5 2.1 9.2 -1.8 3197 6.2 2.7 62.9 1.7 2.2 10.6 0.5 39.7 (TP 1,600 Hold) SFP HOLDINGS CO LTD 3198 1,336 34.5 -0.1 58.6 17.7 0.3 14.4 NΑ 856.4 19.1 49.1 2.7 NΑ 3.1 0.0 6.7 -1.8 -5.9 CREATE RESTAURANTS HOLDINGS 739 24.0 28.2 10.2 16.9 NA 60.1 4.0 NA 2.8 8.2 -13.1 -14.2 12.9 SAINT MARC HOLDINGS CO LTD 33.5 -0.2 2.8 NA 54.0 1.0 NA 3.0 3395 1,469 0.0 NA 0.5 -6.4 1.8 -6.4 -16.6 TORIDOLL HOLDINGS CORP 213.3 **92.8** 10.5 **15.3** 48.6 2.1 **4.2** 1.5 24.0 13.3 13.6 13.6 17.4 2.5 2.6 KOMEDA HOLDINGS CO LTD 3543 2,011 10.0 19.8 18.6 -0.8 -1.9 2.2 (TP 3,000 Buy) KUSHIKATSU TANAKA HOLDINGS C 3547 1,830 17.2 42.8 -50.3 51.1 -4.0 1.6 38.2 35.2 NA 22.0 25.8 14.2 19.1 1.5 1.1 -0.3 -4.1 NA CHIKARANOMOTO HOLDINGS CO LT -12.3 3561 15.0 4.9 5.6 -0.5 FOOD & LIFE COMPANIES LTD 15.5 21.9 11.8 3563 3,075 356.9 2.2 21.1 21.4 18.7 28.6 27.7 20.4 0.7 -6.3 -21.9 -42.1 ATOM CORP 7412 7421 142.3 NA 18.8 -3.9 0.8 1.2 3.5 N/ KAPPA CREATE CO LTD 1,328 0.4 6.3 NA NA NA -0.6 65.6 NA 98.2 NA 6.0 NA -13.1 WATAMI CO LTD 7522 897 38.3 -9.8 43.2 NA NA NA NA N/ NA NA NA 0.3 2.5 ZENSHO HOLDINGS CO LTD 7550 2,900 449.1 2.2 6.8 6.8 18.1 16.6 5.7 27.6 28.5 45.9 4.5 15.8 0.9 0.8 6.0 8.8 0.4 20.3 KOURAKUEN HOLDINGS CORP 1,211 1.1 13.6 NA ANRAKUTEI CO LTD 7562 6,410 1.6 22.0 12.7 2.6 NΑ NΑ -0.9 -0.8 24.0 SAIZERIYA CO LTD 7581 122.8 10.6 28.8 12.7 0.8 -13.2 -12.6 2,349 16.5 1.3 5.6 0.6 3.0 HIDAY HIDAKA CORP 7611 1,860 71.0 -0.4 10.7 -9.8 7.1 NA NA 44.7 NA NA 3.2 NA NA 1.3 6.9 11.1 5.3 COLOWIDE CO LTD 1,649 143.3 NA NA 4.0 NA 14.0 UKAI CO LTD 7621 3,010 16.9 1.5 4.8 28.3 NA NA NA NA NA 6.1 NA NA NA 0.4 0.3 -0.5 GLOBAL-DINING INC 0.1 68.9 41.0 NA NA 1.0 NA NA NA 8.6 ICHIBANYA CO LTD 7630 4,695 149.9 -0.5 1.8 10.3 NA NA 51.3 38.9 36.5 4.9 NA 2.6 1.7 1.8 3.6 -3.9 NA ASAKUMA CO LTD 1,530 22.1 21.5 N/ 3.2 -2.3 MOS FOOD SERVICES IN 8153 2,896 92.7 -0.2 9.9 11.1 6.9 NA 23.1 27.1 28.9 1.9 NA 1.0 1.0 -2.8 -7.9 KISOJI CO LTD 8160 2,034 55.8 0.0 NA NA NA NA 0.3 -13.8 0.1 0.9 2.1 SRS HOLDINGS CO LTD 8163 777 31.0 0.5 6.4 2.1 NA NA 155.1 NA NA 2.2 NA NA NA -5.1 0.6 -8.5 ROYAL HOLDINGS CO LTD 8179 1,990 -0.3 -2.3 -1.7 18.2 RINGER HUT CO LTD 8200 2,266 59.1 1.0 10.6 -6.8 6.3 NA NA 68.4 118.6 5.0 NA 2.0 0.4 1.4 2.3 GIFT HOLDINGS INC 2,411 24.0 0.0 22.2 10.2 37.9 32.3 NΑ 16.7 13.3 14.8 5.4 NA 1.0 16.5 1.6 GENKI SUSHI CO LTD 9828 2,453 21.8 0.6 10.6 8.9 13.5 NA NA 18.7 NA NA 2.4 NA NA NA 0.9 -0.8 -8.0 9850 1,009 11.2 N/ NA 2.0 23.1 1.5 -8.2 -1.7 GINZA RENOIR CO LTD 9853 813 0.1 -13.2 -36.3 -16.3 NA NA NA NA NA 1.4 NA NA NA -2.5 -0.6 YOSHINOYA HOLDINGS CO LTD 9861 149.4 0.8 18.0 2.8 35.7 19.1 0.8 6.3 -14.3 11.3 16.4 0.1 KFC HOLDINGS JAPAN LTD 9873 2,830 63.5 -0.8 9.9 8.0 16.7 NA NA 15.4 NA NA 2.4 NA NA NA -0.1 -0.9 -2.7 MATSUYAFOODS HOLDINGS CO LTD 9887 34.0 ΝA 3.8 6.0 3,715 0.3 NA 1.7 3.9 SAGAMI HOLDINGS CORF 9900 1,123 34.0 NA NA 414.4 NA N/ NA NA NA -4.9 1.6 OHSHO FOOD SERVICE CORE 6,010 140.0 -0.2 0.9 11.0 14.8 14.7 7.9 14.0 13.7 20.3 2.0 14.0 1.4 1.7 -0.3 0.8 4.7 (TP 7.200 Buv) JOYFULL CO LTD 9942 25.0 4.9 6.8 9.1 NA NΑ 9.5 2.2 -3.3 DAISYO CORP 9979 1,046 22.2 0.9 23.9 13.1 10.6 NA NA NA NA NA NA NA NA 3.4 5.9 Average 69.2

Source: Bloomberg Finance LP data, Mita Securities

0.3

-0.4

7.7

6.3

13.5

Median

7.9 Note: Forecasts are based on Bloomberg consensus. Shading indicates stocks covered by Mita Securities

28.6

27.4

33.2

0.8 0.3

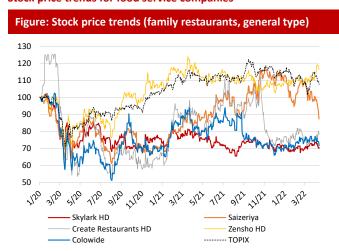
| Figure: Comparison of valuations for FC business operators | | | | | | | | | | | | | | | | | | | |
|------------------------------------------------------------|--------|--------|---------|---------|-----------|------------|------|-------|-------|------|-------|-------|------|-----------|----------|-----------|------|-------|-------|
| Company name | Ticker | PX | Mkt cap | Net D/E | Sales YoY | EBITDA Mgn | ROE | ROE | ROE | PER | PER | PER | PBR | EV/EBITDA | EV/Sales | Div yield | 1M | 3M | 1YR |
| | | 12-Apr | JPYbn | Last | LTM | LTM | LTM | Cur E | Nxt E | LTM | Cur E | Nxt E | Last | Cur E | Cur E | Cur E | Chg | Chg | Chg |
| KOBE BUSSAN CO LTD | 3038 | 3,705 | 1,013.7 | -0.3 | 8.6 | 8.5 | 28.7 | 25.3 | 25.2 | 40.0 | 38.9 | 33.6 | 10.2 | 27.8 | 2.5 | 0.6 | 1.5 | -7.7 | 26.0 |
| KOMEDA HOLDINGS CO LTD | 3543 | 2,011 | 92.8 | 1.5 | 10.0 | 24.0 | 13.3 | 13.6 | 13.6 | 19.8 | 18.6 | 17.4 | 2.5 | 15.3 | 4.2 | 2.6 | -0.8 | -1.9 | 2.2 |
| (TP 3,000 Buy) | | | | | | | | | | | | | | | | | | | |
| IBJ INC | 6071 | 731 | 30.7 | -0.1 | 7.7 | 15.3 | 18.4 | 20.9 | 21.1 | 27.8 | 20.5 | 17.1 | 4.7 | 13.3 | 1.8 | 1.2 | 11.1 | -9.3 | -23.1 |
| (TP 1,450 Buy) | | | | | | | | | | | | | | | | | | | |
| CURVES HOLDINGS CO LTD | 7085 | 765 | 71.8 | 0.8 | 16.4 | 18.9 | 23.8 | 21.8 | 31.8 | 36.0 | 34.5 | 20.4 | 7.7 | NA | 3.0 | 1.0 | 17.3 | 5.7 | -27.2 |
| FAST FITNESS JAPAN INC | 7092 | 1,992 | 37.3 | -0.2 | NA | 29.0 | 21.5 | 16.4 | 16.4 | 20.7 | 25.8 | 22.3 | 3.9 | 8.6 | 2.7 | 0.6 | 28.4 | -23.0 | -46.0 |
| (TP 2,650 Buy) | | | | | | | | | | | | | | | | | | | |
| WORKMAN CO LTD | 7564 | 4,490 | 367.5 | -0.4 | 10.2 | 24.5 | 19.4 | NA | NA | 20.3 | 20.1 | 19.0 | 3.7 | NA | NA | 1.5 | -9.4 | -10.7 | -44.3 |

Source: Bloomberg Finance LP data, Mita Securities

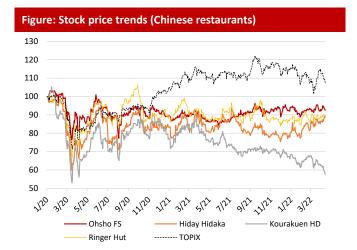
Note: Forecasts are based on Bloomberg consensus. Shading indicates stocks covered by Mita Securities

-2.3

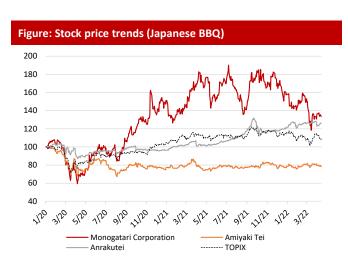
Stock price trends for food service companies



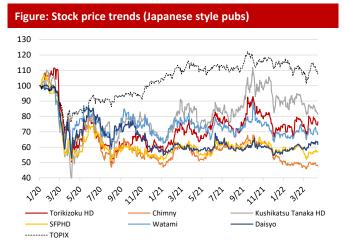
Source: Bloomberg Finance LP data, Mita Securities Note: Indexed to 100 at the end of 2019



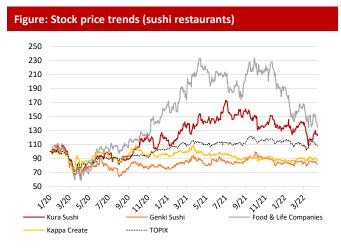
Source: Bloomberg Finance LP data, Mita Securities Note: Indexed to 100 at the end of 2019



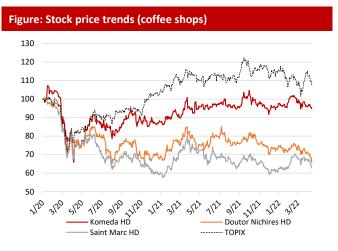
Source: Bloomberg Finance LP data, Mita Securities Note: Indexed to 100 at the end of 2019



Source: Bloomberg Finance LP data, Mita Securities Note: Indexed to 100 at the end of 2019



Source: Bloomberg Finance LP data, Mita Securities Note: Indexed to 100 at the end of 2019



Source: Bloomberg Finance LP data, Mita Securities Note: Indexed to 100 at the end of 2019

APPENDIX

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We hereby certify that the views on securities and issuers expressed in this report accurately reflect the personal views of the analyst(s) listed on the cover page of this report. The analyst(s) also certifies that the analyst(s) has not been compensated, directly or indirectly, or promised to be compensated, for expressing any particular view in this report.

[Ratings]

Ratings are based on the following definitions.

The target price and ratings are based on our views for the next 12 months or so.

Buy: Stocks whose total return (percentage change in share price from current price to projected target price plus projected dividend yield), as of the time the target price is set or changed, is expected to be 15% or more.

Hold: Stocks whose total return (percentage change in share price from current price to projected target price plus projected dividend yield), as of the time the target price is set or changed, is expected to be between -15% and +15%.

Sell: Stocks whose total return (percentage change in share price from current price to projected target price plus projected dividend yield), as of the time the target price is set or changed, is expected to be -15% or less.

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