#### MITA SECURITIES Equity Research

\_\_\_\_

\_\_\_\_\_

April 7, 2022

## Kura Sushi

TSE Prime 2695 Industry: Food service, retail

# Conan & crab popular in March; Kura Sushi is becoming a food amusement park

#### March SSS: 106.3% vs. 2021, 103.7% vs. 2019 (pre-pandemic)

On April 6, Kura Sushi (2695, the company) disclosed monthly data for March (on a preliminary basis). Same-store sales were 106.3% vs. March 2021 (99.1% for February), 122.7% vs. March 2020, and 103.7% vs. March 2019. The number of holidays (weekends and holidays) was one day more than in March 2021, one day less than in March 2020, and two days less than in March 2019. Compared to March 2021, the guest count was 104.2% (95.6% for February), and the average check was 102.0% (103.7% for February).

We see March sales as extremely strong, given that most of the company's stores were required to shorten their hours until March 21. The collaboration campaign with "Detective Conan" and the crab fair seem to have contributed to the strong performance.

#### Updates on revolving sushi and family restaurants

Same-store sales of other revolving sushi formats in March (compared to March 2021 and March 2019) were 93.5% and 96.8% for Sushiro (Food & Life Companies), 104.4% and 89.9% for Genki Sushi, and 89.7% and 82.2% for Kappa Sushi, respectively. We have the impression that Kura Sushi was the sole winner in the revolving sushi market in March. The same figures for family restaurants were 99.0% and 71.0% for Skylark HD, 117.0% and 83.9% for Saizeriya, and 110.6% and 91.0% for Royal Host. We believe that overall demand for restaurants has been improving since the lifting of the "priority measures to prevent the spread of the disease" in late March.

#### Opened 4th global flagship store in front of Tokyo Skytree

The number of stores at the end of February was 510 in Japan (+3 MoM), 37 in the U.S. (+1 MoM), and 45 in Taiwan (+1 MoM). The total number of stores was 592 (+5 MoM).

At the end of March, the company opened its fourth global flagship store with a "digital food park" concept in front of Skytree Oshiage Station, in Oshiage, Sumida-ku, Tokyo (other global flagship stores are in Asakusa ROX, Dotonbori, and Harajuku). This store is the largest for Kura Sushi, and is also the first to launch the state-of-the-art amusement features such as "Bikkura Pon! DX" and "Bikkura Gyo!"

Please refer to the report dated October 20, 2021 for the rationale of the rating and target price.

# MITA SECURITIES Co., Ltd. Junichi Shimizu Chief Analyst, Head of Research

jshimizu@mitasec.com

#### **Update**

# Rating Buy Target price (JPY) 5,000 Stock price (JPY) (Apr 6) 3,485 Market cap (JPYbn) 144.3 Key changes Rating No Target price No Earnings forecast No



Source: Bloomberg Finance LF

Earnings							
		10/20	10/21	10/22E	10/23E	10/24E	
Sales	JPYbn	135.8	147.6	176.7	198.8	223.4	
OP	JPYbn	0.4	-2.7	5.5	8.0	10.6	
RP	JPYbn	1.1	3.2	6.2	8.7	11.3	
NP	JPYbn	-0.3	1.9	3.9	5.6	7.2	
EPS	JPY	-6.6	47.9	98.4	140.4	181.9	
BPS	JPY	1,116.1	1,216.4	1,280.4	1,396.8	1,548.7	
DPS	JPY	20.0	20.0	24.0	30.0	40.0	
PER	х	NA	72.7	35.4	24.8	19.2	
PBR	x	2.8	2.9	2.7	2.5	2.3	
Div. yield	%	0.6	0.6	0.7	0.9	1.1	
ROA	%	-0.3	2.1	4.0	5.2	6.2	
ROE	%	-0.6	4.1	7.9	10.5	12.4	

Source: Company data, Mita Securitie

#### Company profile

Kura Sushi is an Osaka-based restaurant company that operates the "Kura Sushi" revolving sushi bar chain nationwide. The company is also active in overseas business and has listed subsidiaries in the US and Taiwan. As of end-October 2021, the company had 567 stores (32 in the US and 40 in Taiwan). Sales in FY10/21 were 147.6bn yen.

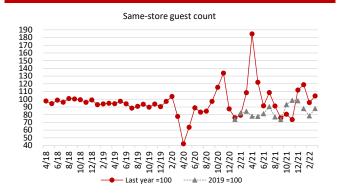
#### Monthly data for Kura Sushi

## Figure: Same-store sales (%)



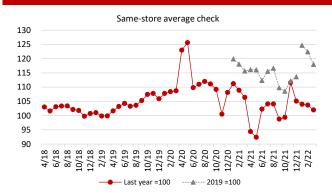
Source: Company data, Mita Securities

Figure: Same-store guest count (%)



Source: Company data, Mita Securities

#### Figure: Same-store average check (%)



Source: Company data, Mita Securities

#### **Figure: Number of stores**



Source: Company data, Mita Securities

#### Monthly data for food service companies

#### Figure: Monthly data for food service companies covered by Mita Securities

Ticker	Company name		3/20	4/20	5/20	6/20	7/20	8/20	9/20	10/20	11/20	12/20	1/21	2/21	3/21	4/21	5/21	6/21	7/21	8/21	9/21	10/21	11/21	12/21	1/22	2/22	3/22
2695	Kura Sushi	vs. pre v yr	84.5	51.9	80.0	97.4	92.3	94.6	107.9	126.1	134.4	94.6	84.5	86.2	115.4	174.2	112.7	93.5	113.1	94.8	74.8	80.1	82.2	117.6	123.5	99.1	106.3
		vs. pre-COVID											88.6	96.7	97.5	90.4	90.2	91.1	104.4	89.7	80.7	101.0	110.5	111.2	109.4	95.8	103.7
3097	Monogatari Corporation	vs. pre v yr	97.2	13.8	48.6	96.1	104.0	92.2	97.3	109.3	114.0	93.9	77.1	68.2	86.9	600.4	160.4	76.9	91.7	81.6	80.8	102.6	95.2	113.9	125.0	102.9	
		vs. pre-COVID											81.2	85.7	84.5	82.9	78.0	73.9	95.4	75.2	78.6	112.1	108.5	107.0	101.5	88.2	
	Yakiniku division	vs. pre v yr	103.7	14.9	50.3	103.3	111.5	97.6	101.6	116.7	123.3	99.2	80.1	66.8	84.7	577.0	163.1	74.0	91.5	84.8	90.3	108.6	97.0	118.7	129.9	103.6	
		vs. pre-COVID											85.2	91.9	87.8	86.0	82.0	76.4	102.0	82.8	91.7	126.7	119.6	117.8	110.7	95.2	
	Ramen division	vs. pre v yr	90.5	14.3	54.1	90.8	93.7	88.3	94.5	99.7	96.7	91.6	82.2	76.4	87.9	546.9	148.9	82.9	95.4	82.1	76.3	96.1	100.0	111.3	115.2	113.8	
		vs. pre-COVID											86.0	82.3	79.5	78.2	80.6	75.3	89.4	72.5	72.1	95.8	96.7	102.0	99.1	93.6	
	Yuzuan division	vs. pre v yr	84.7	10.9	42.6	83.7	96.1	84.9	91.0	101.2	106.6	89.4	71.1	69.1	94.3	697.3	162.7	81.6	90.7	71.4	65.8	94.3	85.6	100.4	116.8	90.4	
		vs. pre-COVID											73.7	74.4	79.9	76.0	69.3	68.3	87.2	60.6	59.9	95.4	91.2	89.8	86.0	67.2	
3193	Torikizoku HD	vs. pre v yr	83.9	3.9	12.1	73.2	76.8	59.1	77.2	93.1	81.3	51.9	28.1	32.7	55.4	948.7	41.5	18.0	38.9	16.6	8.8	66.7	92.7	155.0	200.1	112.8	
		vs. pre-COVID											30.2	34.7	46.5	37.0	5.0	13.2	29.9	9.8	6.8	62.1	75.4	80.4	56.2	36.9	
3197	Skylark HD	vs. pre v yr	76.1	41.8	52.2	69.4	73.6	73.2	78.3	88.4	85.1	78.1	66.5	70.9	93.7	164.6	128.6	92.5	100.3	83.3	79.4	92.9	95.3	114.4	115.8	93.0	99.0
		vs. pre-COVID											65.3	70.7	70.9	70.0	67.1	64.7	74.7	61.5	62.5	82.5	81.0	89.8	75.5	65.7	71.0
3543	Komeda HD	vs. pre v yr	90.5	53.1	71.3	85.5	89.9	92.5	101.0	101.6	96.0	95.2	89.2	93.8	109.5	188.1	134.0	108.2	119.7	98.7	89.6	104.0	105.9	107.6	109.4	97.2	
		vs. pre-COVID											90.8	105.9	99.0	99.9	95.6	92.8	107.9	91.6	90.7	105.8	101.8	102.6	99.3	102.9	
9936	Ohsho Food Service	vs. pre v yr	96.6	78.3	88.2	93.5	93.9	95.8	94.6	100.7	97.5	96.1	88.8	89.5	95.8	121.2	103.7	102.4	104.6	91.4	90.6	101.9	100.6	105.4	107.2	108.5	105.7
		vs. pre-COVID											97.6	99.6	92.5	94.9	91.5	95.7	98.2	87.6	85.7	102.6	98.1	101.3	104.6	108.1	97.8

Source: Companies' data, Mita Securities

Note: Pre-COVID is indexed with same month in 2019 as 100

#### Figure: Monthly data for food service companies not covered by Mita Securities

	-		- /			- 1		- 1	- /					- 1	- 1		- 1			- 1	- 1					- 1	- /
Ticker	Company name		3/20	4/20	5/20	6/20	7/20	8/20	9/20	10/20		12/20	1/21	2/21	3/21	4/21	5/21	6/21	7/21	8/21	9/21	10/21		12/21	1/22	2/22	3/22
2702	McDonald's HD Japan	vs. pre v yr	99.9	106.5	115.2	96.8	101.0	112.4	106.3	110.7	109.6	107.2	118.7	101.0	107.5	109.2	105.7	114.7	121.0	105.3	114.7	113.4	105.4	102.4	101.2		109.4
		vs. pre-COVID												115.8			121.8	111.0	122.2		121.9			109.8		133.6	117.5
3053	Pepper Food Service	vs. pre v yr	51.1	37.4	49.4	57.6	64.0	62.0	67.1	74.6	71.1	67.6	64.6	71.5	86.9	144.7	157.4	80.5	81.2	79.9	76.3	84.3	98.2	104.4	106.3	92.1	
	(Ikinari! Steak)	vs. pre-COVID											43.0	43.8	44.4	54.1	77.8	46.4	52.0	49.5	51.2	62.9	69.8	70.6	45.7	40.4	
3085	Arcland Service HD	vs. pre v yr	94.6	89.6	97.7	96.4	106.9	103.2	94.7	101.7	104.7	100.6	100.2	99.0	100.9	114.1	104.8	101.2	106.8	95.2	99.8	102.7	103.4	104.2	105.8		110.4
	(Katsuya)	vs. pre-COVID											104.5	105.2	95.5	102.2	102.4		114.2	98.2	94.5	104.4	108.3		110.6	107.2	105.4
3087	Doutor Nichires HD	vs. prev yr	77.9	35.9	36.5	67.0	68.8	69.3	71.8	79.6	76.2	77.2	68.4	73.5	97.4	204.6	192.3	113.5	112.8	96.3	95.9	102.0	109.2	110.6	117.6	103.6	
	(Doutor Coffee Shop)	vs. pre-COVID											68.8	70.7	75.9	73.5	70.2	76.2	77.9	67.0	69.1	81.4	83.5	85.7	80.9	73.3	
3397	Toridoll HD	vs. prev yr	84.7	50.0	63.2	83.6	85.5	88.4	86.2	94.6	93.4	87.0	79.1	78.4	99.5	184.8	147.6	108.3	113.5	94.5	103.2	101.9	101.7	106.2	113.3	104.0	109.4
		vs. pre-COVID											84.2	85.4	84.3	92.4	93.3	90.5	97.0	83.5	89.0	96.4	95.0	92.4	95.4	88.8	92.2
	Marugame Seimen	vs. pre v yr	86.5	50.3	63.6	85.2	86.2	90.0	86.5	94.4	83.8	88.0	78.0	82.0	99.5	184.0	147.9	109.1	115.4	94.7	105.6	102.4	101.4	104.8	112.0	104.1	110.4
		vs. pre-COVID											84.3	90.2	86.1	92.6	94.1	93.0	99.5	85.2	91.3	96.7	85.0	92.2	94.4	93.9	95.0
3563	Food & Life Companies	vs. pre v yr	86.3	55.6	81.4	97.9	96.5	87.7	97.1	104.3	94.7	98.7	95.1	99.9	120.0	178.0	112.6	95.3	103.5	96.4	90.0	94.0	96.3	100.1	96.0	93.6	93.5
	(Sushiro)	vs. pre-COVID											101.8	111.9	103.6	99.0	91.7	93.3	99.9	84.5	87.4	98.0	91.2	98.8	97.7	104.7	96.8
7550	Zensho HD	vs. pre v yr	92.2	88.1	90.8	91.3	102.7	98.8	98.4	104.9	100.5	101.3	99.8	92.1	104.6	114.2	118.1	108.9	108.7	100.5	103.0	105.4	104.6	118.2	110.9	111.4	111.4
	(Sukiya)	vs. pre-COVID											101.7	101.3	96.4	100.6	107.2	99.4	111.6	99.3	101.4	110.6	105.1	119.7	112.8	112.9	107.4
7581	Saizeriya	vs. pre v yr	78.5	38.6	47.8	66.5	72.9	71.5	77.3	90.1	84.0	75.2	62.0	67.1	91.3	192.3	139.7	98.9	101.1	83.4	76.7	98.7	104.6	115.8	125.3	109.1	117.0
		vs. pre-COVID											65.2	71.5	71.7	74.2	66.8	65.8	73.7	59.6	59.3	88.9	87.9	87.1	81.6	78.0	83.9
7611	Hiday Hidaka	vs.prevyr	82.0	49.3	48.0	65.8	73.9	75.7	80.7	87.0	82.3	77.9	55.7	54.3	70.5	118.3	99.3	78.9	74.2	62.6	62.2	81.6	95.4	103.5	129.2	110.2	118.1
		vs. pre-COVID											56.1	56.9	57.8	58.3	47.7	51.9	54.8	47.4	50.2	71.0	78.5	80.6	72.5	62.7	68.3
7630	Ichibanya	vs. prev yr	90.2	74.0	79.5	85.1	89.3	91.4	89.2	96.2	89.8	91.0	84.2	80.9	91.3	118.7	110.0	95.8	96.0	89.0	88.8	95.5	97.4	103.3	106.7	96.6	99.5
		vs. pre-COVID											84.5	82.9	82.4	87.8	87.5	81.5	85.7	81.3	79.2	91.9	87.5	94.0	90.1	80.1	81.9
8153	Mos Food Services	vs. pre v yr	100.9	103.7	112.2	106.2	106.6	102.9	100.3	107.7	123.5	114.2	108.9	110.0	109.3	112.6	120.5	111.0	113.4	111.5	117.3	115.1	97.5	98.5	113.7	97.6	
		vs. pre-COVID											118.4	127.5	110.3	116.8	135.2	117.9	120.9	114.7	117.7	124.0	120.4	112.5	134.6	124.4	
8179	Royal HD																										
	Royal Host	vs. pre v yr	79.7	42.1	54.2	78.2	86.1	81.2	83.5	95.3	90.8	79.8	69.5	76.4	103.2	191.6	148.8	99.7	97.2	85.9	85.1	100.2	105.9	118.0	140.6	104.9	110.6
		vs. pre-COVID											72.1	79.4	82.3	80.7	80.6	78.0	83.7	69.8	71.1	95.5	96.2	94.2	101.4	83.3	91.0
	Tendon Tenya	vs. pre v yr	79.1	58.1	63.6	80.1	81.6	86.4	83.6	92.0	88.6	84.1	89.3	96.6	108.7	157.6	147.7	110.1	114.1	104.5	107.7	108.7	112.3	111.3	111.3	100.9	107.9
		vs. pre-COVID											85.6	94.9	86.0	91.6	93.9	88.2	93.1	90.3	90.0	100.0	99.5	93.6	95.3	95.7	92.8
8200	Ringer Hut	vs. prevyr	74.8	42.6	51.3	70.9	74.9	73.3	76.9	87.2	84.7	79.5	69.2	76.3	96.2	173.4	136.2	101.6	107.8	98.0	97.3	100.5	103.7	109.0	114.5	98.8	106.0
		vs. pre-COVID											67.9	74.4	72.0	73.9	69.9	72.0	80.7	71.8	74.8	87.6	87.8	86.7	77.7	73.5	76.3
9861	Yoshinoya HD	vs. pre v yr	98.2	96.0	92.7	87.7	94.3	83.2	90.9	100.4	93.4	89.6	91.9	81.4	89.5	89.9	99.4	99.6	95.9	107.3	102.2	98.7	108.7	107.4	104.0	106.1	111.9
	(Yoshinoya)	vs. pre-COVID											100.6	79.7	87.9	86.3	92.1	87.3	90.4	89.3	92.9	99.1	101.5	96.2	104.7	84.6	98.3
9887	Matsuya Foods HD	vs. pre v yr	94.8	77.8	77.8	83.3	88.4	87.6	85.3	97.1	91.1	91.0	84.9	81.0	91.6	108.9	112.2	98.8	95.5	96.1	93.0	89.7	99.1	96.5	100.2	96.8	102.2
	(Matsuya)	vs. pre-COVID											90.3	93.6	86.8	84.7	87.3	82.3	84.4	84.2	79.3	87.1	90.3	87.8	90.5	90.6	88.7
	1/												- 0.0	-5.0	20.0	2 11.7	27.5			- 1.2	. 5.5	-/	- 5.5	27.0	-0.5	23.0	

Source: Companies' data, Mita Securities

Note: Pre-COVID is indexed with same month in 2019 as 100  $\,$ 

#### Figure: Monthly data for food service companies (average for companies covered by Mita Securities and non-covered companies above)

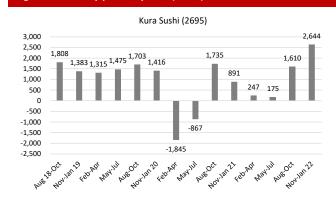
		3/20	4/20	5/20	6/20	7/20	8/20	9/20	10/20	11/20	12/20	1/21	2/21	3/21	4/21	5/21	6/21	7/21	8/21	9/21	10/21	11/21	12/21	1/22	2/22	3/22
Simple average for	vs. prev yr	86.1	58.6	68.8	83.2	87.5	85.6	88.4	97.4	94.9	87.8	80.7	80.9	96.6	205.0	124.2	95.8	100.5	89.7	88.1	97.3	100.7	110.2	117.2	102.6	
21 companies	vs. pre-COVID											82.7	85.8	83.4	84.9	84.2	80.5	88.8	78.4	78.8	95.0	95.1	95.8	93.7	87.8	

Source: Companies' data, Mita Securities

Note: Pre-COVID is indexed with same month in 2019 as 100

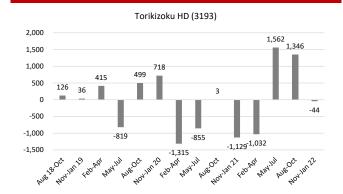
#### Pre-tax profits for food service companies covered by Mita Securities

#### Figure: Quarterly pre-tax profit (JPYm)



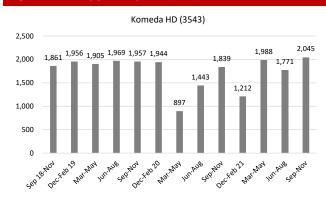
Source: Company data, Mita Securities

#### Figure: Quarterly pre-tax profit (JPYm)



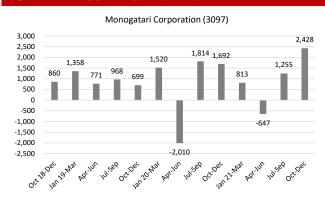
Source: Company data, Mita Securities

#### Figure: Quarterly pre-tax profit (JPYm)



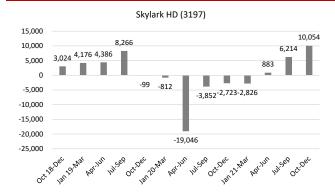
Source: Company data, Mita Securities

#### Figure: Quarterly pre-tax profit (JPYm)



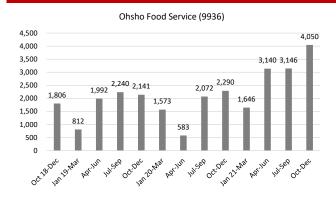
Source: Company data, Mita Securities

#### Figure: Quarterly pre-tax profit (JPYm)



Source: Company data, Mita Securities

#### Figure: Quarterly pre-tax profit (JPYm)



Source: Company data, Mita Securities

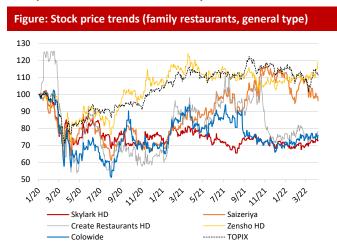
#### Comparison of valuations with peers

#### Figure: Comparison of valuations for food service companies Ticker Mkt cap Net D/E Sales YoY EBITDA Mgn ROE ROE PER PER PER PBR EV/EBITDA EV/Sales Div yield 1M 3M 1YR Chg -14.4 0.1 11.8 2.3 0.8 KURA SUSHI INC 3,485 144.3 8.0 24.3 13.1 0.6 (TP 5,000 Buy) MCDONALD'S HOLDINGS CO JAPAN 14.0 13.0 0.0 2702 5,110 679.4 -0.3 10.2 10.9 10.8 28.4 29.9 27.8 3.5 12.0 1.8 0.8 4.0 0.4 OOTOYA HOLDINGS CO LTD 2705 2,810 20.4 0.2 -0.4 11.7 NA NA NA 15.1 NA NA NA NA NA NA 3.2 6.4 NA NA FUJIO FOOD GROUP INC 2752 1,390 62.0 15.9 74.3 42.8 11.9 0.0 8.3 -6.4 1.7 -5.0 -9.6 16.3 85.8 2.1 8.3 1.0 2.2 AMIYAKI TELCO LTD 2753 2.955 20.2 -0.2 -2.6 -13.9 NA NA 32.2 37.5 14.6 NA 0.4 0.3 0.4 -0.5 -0.3 HIRAMATSU INC 2764 200 14.9 4.1 23.5 -21.8 NA NA N/ NA NA NA NA 3.1 13.6 25.8 NA PEPPER FOOD SERVICE CO LTD 3053 370 14.6 -0.1 NA -8.4 20.7 NA NA 46.7 NA NA 4.4 NA NA NA 14.2 21.3 CHOUSHIMARU CO LTD 3075 1,153 16.7 -0.8 0.7 NA NA 15.6 NA 2.0 NA 9.9 13.8 NA NA 0.5 2.9 3.6 -9.9 ARCLAND SERVICE HOLDINGS CO 3085 2.217 73.4 -0.7 14.4 8.2 12.0 13.4 13.0 27.0 20.5 19.9 3.1 9.4 1.4 2.0 0.2 -4.7 DOUTOR NICHIRES HOLDINGS CO 3087 14.1 -14.2 1,495 68.2 -0.3 5.0 4.5 NA 15.3 46.9 0.7 0.3 1.7 -3.9 -5.9 3.3 -2.2 1.3 BRONCO BILLY CO LTD 3091 2 303 34 7 -n 3 13.8 NΔ NΔ 36.4 NΔ 19 NΔ 0.7 -6.2 MONOGATARI CORP 5,790 70.0 0.1 11.2 13.2 16.2 16.4 17.8 17.9 3.2 12.4 1.0 -25.7 6.8 25.5 1.2 5.9 -6.6 3097 (TP 9,100 Buy) CHIMNEY CO LTD TORIKIZOKU HOLDINGS CO LTD 3193 1,819 21.1 0.6 NA NA NA 7.5 11.4 NA 150.3 33.0 3.5 NA 1.0 0.0 9.2 8.7 6.4 (TP 2,100 Hold) HOTLAND CO LTD SKYLARK HOLDINGS CO LTD 1,340 28.9 NA 22.3 **65.6** 22.1 **58.0** 1.0 1.8 -8.3 22.5 2.1 2.1 1.1 4.3 9.5 3197 1,568 356.7 6.2 2.7 0.5 6.7 -8.0 41.4 (TP 1,600 Hold) 50.4 SFP HOLDINGS CO LTD 3198 1,372 35.4 -0.1 -58.6 17.7 0.3 14.4 NΑ 879.5 19.7 2.7 NA 3.2 0.0 9.4 1.0 -5.2 CREATE RESTAURANTS HOLDINGS 3387 156.2 28.2 10.2 16.9 NA 59.7 23.0 39.5 3.9 0.6 15.6 SAINT MARC HOLDINGS CO LTD 3395 1,565 35.6 -0.2 0.0 -6.4 -16.6 -12.9 2.8 NA NA 57.5 1.0 NA 0.5 2.8 0.7 6.5 -11.7 TORIDOLL HOLDINGS CORP 2,480 **2,057** 217.4 **95.0** 3.0 **1.5** 0.3 **2.5** 2.1 **4.2** 10.0 13.3 13.6 13.7 19.0 2.6 15.5 -0.8 2.3 24.0 17.8 1.2 3543 20.3 (TP 3,000 Buy) 3547 KUSHIKATSU TANAKA HOLDINGS C 1,890 17.8 1.6 -42.8 -50.3 -38.2 51.1 35.2 NA 22.7 26.6 14.6 19.7 1.5 1.1 1.2 -2.2 -2.8 CHIKARANOMOTO HOLDINGS CO L 3561 562 15.2 3.7 14.2 FOOD & LIFE COMPANIES LTD 3563 3.415 396.4 21.1 15.5 21.4 18.9 22.0 31.8 30.4 22.5 6.3 12.7 1.8 0.7 -15.4 -34.6 ATOM CORP 7412 753 145.8 0.2 -13.6 NA NA N/ NA N/ 19.3 NA NA NA -3.0 -0.7 -2.2 KAPPA CREATE CO LTD 7421 1,391 68.7 0.4 2.6 3.5 6.3 NA NA 102.8 NA NA 6.3 NA NA NA 4.9 4.8 -10.4 WATAMI CO LTD 7522 40.1 43.2 NA N/ N/ NA NA ZENSHO HOLDINGS CO LTD 7550 2,973 460.4 2.2 6.8 6.8 18.1 16.6 5.7 28.3 29.2 47.1 4.6 16.1 0.9 0.7 8.0 10.4 -1.1 KOURAKUEN HOLDINGS CORP 7554 1,307 21.9 -11.2 8.4 13.6 NA 39.4 1,867.1 NA 0.9 0.4 -6.3 24.8 18.6 -1.7 1.1 ANRAKUTEI CO LTD 7562 6,320 13.5 22.0 NA NA 12.5 NA 2.5 NA NA NA 21.3 SAIZERIYA CO LTD 7581 2,588 135.3 -0.2 10.6 31.7 14.0 18.2 6.3 0.7 10.9 1.5 HIDAY HIDAKA CORP 7611 1.800 68.7 -0.3 -24.5 -12.0 NA NA NA NA NA 3.2 NA NA 0.7 0.5 5.4 -1.2 4.3 COLOWIDE CO LTD 7616 1,748 151.9 3.6 13.1 NA -8.8 -11.0 8.6 1.1 UKAI CO LTD 7621 3,010 16.9 3.5 1.5 0.1 4.8 -5.1 12.0 -28.3 NA NA NA NA NA 6.1 1.1 NA NA NA -0.3 0.5 -1.6 15.9 68.9 ICHIBANYA CO LTD 7630 4,645 148.3 -0.5 1.8 8.7 NA NA 57.3 39.0 36.1 5.0 NA 2.7 1.7 -1.3 0.9 -6.1 ASAKUMA CO LTD 7678 1,529 8.2 -0.4 -22.1 19.3 -21.5 NA NA NA NA NA 3.2 NA NA -4.0 -0.7 -2.4 MOS FOOD SERVICES IN 8153 2.905 93.0 -0.2 9.9 11.1 8.4 6.9 NA 23.2 27.2 29.0 NA 1.0 1.0 -3.1 -6.1 -10.8 8160 0.0 2,081 0.1 0.9 -13.5 SRS HOLDINGS CO LTD 32.0 8163 803 0.5 6.4 2.1 NA NA 160.3 NA NA NA NA NA 5.8 -6.5 ROYAL HOLDINGS CO LTD 8179 2,120 103.9 -0.3 1.0 110.1 19.1 -0.6 -11.8 5.4 NA 37.8 0.4 15.1 5.1 1.1 16.4 RINGER HUT CO LTD 8200 2,290 59.7 1.0 -10.6 -2.6 -6.8 6.3 NA NA 69.1 119.9 5.0 NA 2.0 0.4 0.3 -3.1 GIFT HOLDINGS INC 9279 0.0 NA 2,543 10.2 14.0 NA 37.9 32.3 17.6 15.6 10.3 25.3 22.2 5.7 1.0 23.3 2.6 GENKI SUSHI CO LTD 9828 2,570 22.8 0.6 10.6 8.9 13.5 NA NA 19.6 NA NA 2.5 NA NA NA 3.0 -5.5 -8.2 11.2 NA NA N/ 0.1 1.4 3.3 GINZA RENOIR CO LTD 9853 820 13.2 36.3 -16.3 NA NA NA NA NA NA NA NA -2.4 1.6 -0.4 9861 154.9 YOSHINOYA HOLDINGS CO LTD 2,379 2.8 37.1 19.8 17.0 -14.3 11.3 18.0 6.1 9.5 78.5 1.1 0.1 -1.6 KFC HOLDINGS JAPAN LTD 9873 9887 2,864 3,735 64.2 71.2 -0.8 9.9 -4.5 8.0 -0.8 16.7 NA NA 15.6 34.1 NA NA NA 2.5 1.7 NA NA NA NA -0.4 -3.2 5.7 0.3 NA NA NA NA 5.0 5.1 SAGAMI HOLDINGS CORP 9900 1.189 36.0 -0.2 -4.1 -6.2 NA NA 438.7 NA NA NA NA NA -0.7 15.9 5.6 OHSHO FOOD SERVICE CORE 142.5 -0.2 0.9 11.0 14.8 13.1 10.1 14.2 15.8 19.4 2.0 NA 1.5 2.0 1.7 4.6 9936 6,120 (TP 7,250 Buy) 11.3 JOYFULL CO LTD 9942 786 25.1 4.9 -17.5 -6.8 72.4 NΑ NΑ 9.1 NA NA 4.8 NA NA NA 2.7 -2.8 DAISYO CORP 9979 1,084 23.0 0.9 -23.9 13.1 -10.6 NA NA NA NA NA NA NA 9.9 9.2 Average 0.8 2.6 13.0 10.5 72.6 38.3 104.9 8.0 -0.4 6.2 13.4 10.1 30.1 28.2 0.7 2.0

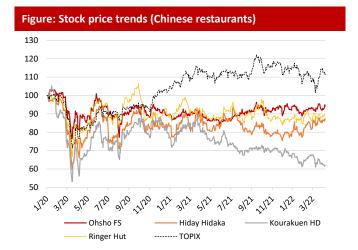
Source: Bloomberg Finance LP data, Mita Securities

Note: Forecasts are based on Bloomberg consensus. Shading indicates stocks covered by Mita Securities

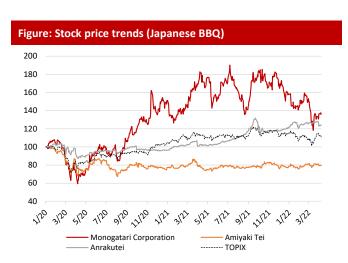
#### Stock price trends for food service companies



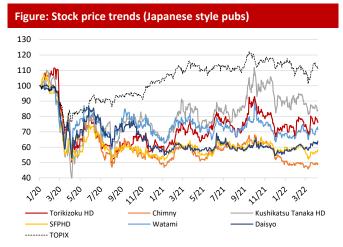
Source: Bloomberg Finance LP data, Mita Securities Note: Indexed to 100 at the end of 2019



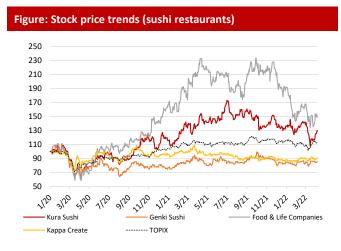
Source: Bloomberg Finance LP data, Mita Securities Note: Indexed to 100 at the end of 2019



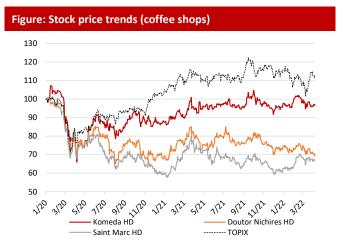
Source: Bloomberg Finance LP data, Mita Securities Note: Indexed to 100 at the end of 2019



Source: Bloomberg Finance LP data, Mita Securities Note: Indexed to 100 at the end of 2019



Source: Bloomberg Finance LP data, Mita Securities Note: Indexed to 100 at the end of 2019



Source: Bloomberg Finance LP data, Mita Securities Note: Indexed to 100 at the end of 2019

#### Stock price trends for overseas subsidiaries

## Figure: Kura Sushi USA's stock price (USD)



Source: Bloomberg Finance LP data, Mita Securities

#### Figure: Kura Sushi Asia's stock price (TWD)



Source: Bloomberg Finance LP data, Mita Securities

#### **APPENDIX**

#### [Analyst Certification]

We hereby certify that the views on securities and issuers expressed in this report accurately reflect the personal views of the analyst(s) listed on the cover page of this report. The analyst(s) also certifies that the analyst(s) has not been compensated, directly or indirectly, or promised to be compensated, for expressing any particular view in this report.

#### [Ratings]

Ratings are based on the following definitions.

The target price and ratings are based on our views for the next 12 months or so.

Buy: Stocks whose total return (percentage change in share price from current price to projected target price plus projected dividend yield), as of the time the target price is set or changed, is expected to be 15% or more.

Hold: Stocks whose total return (percentage change in share price from current price to projected target price plus projected dividend yield), as of the time the target price is set or changed, is expected to be between -15% and +15%.

Sell: Stocks whose total return (percentage change in share price from current price to projected target price plus projected dividend yield), as of the time the target price is set or changed, is expected to be -15% or less.

RS: Rating Suspended - Stocks for which the target price and rating have been temporarily suspended.

NR: No Rating - Stocks for which no target price or rating is assigned.

#### [Potential Conflicts of Interest]

Mita Securities Co., Ltd. and its affiliates have or may in the future have transactions with the companies mentioned in this report, such as providing investment banking services to them. Therefore, investors viewing this report should be aware that Mita Securities Co., Ltd. and its affiliates may have conflicts of interest that could affect the objectivity of this report. Mita Securities Co., Ltd. may in the future hold or trade shares of the stocks listed in this report. Mita Securities Co., Ltd. may also take positions to sell or buy in a manner that conflicts or is inconsistent with the investment decisions and views expressed in this report. Please refer to this report only as one factor for reference in making investment decisions.

#### [Important Disclosures]

- 1. Mita Securities Co., Ltd. has a parent company, subsidiary, affiliated company or related company relationship with the company covered by this report: N/A
- 2. An officer of Mita Securities Co., Ltd. is concurrently an officer of the company covered by this report: N/A
- 3. Mita Securities Co., Ltd. owns 5% or more of the total number of issued common shares, etc. of the company covered by this report (as of the end of the previous month): N/A
- 4. Mita Securities Co., Ltd. has acted as lead manager or joint lead manager for the public offering of securities of the company covered by this report in the past 12 months: N/A
- 5. The analyst(s) listed on the cover of this report is a director or advisor of the company covered by this report: N/A
- 6. Any family member of the analyst(s) listed on the cover of this report is a director or an advisor of the company covered by this report: N/A
- 7. The analyst(s) listed on the cover of this report or their family members hold securities (common stock, corporate bonds, convertible bonds, etc.) of the company covered by this report: N/A

#### [General Disclaimer]

The contents and descriptions in this report are based on publicly available information, and have been prepared by analysts with necessary supplements through interviews. The authors of this report are prohibited from using insider information as well as from obtaining such information. The information contained in this report is believed to be accurate and reliable, but its accuracy has not been objectively verified. This report is not intended to contain all the information required by investors. The information contained in this report may be out of date due to changes in the financial market or economic environment. Stocks mentioned directly or indirectly in this report are subject to the risk of losing the principal amount invested due to factors such as changes in stock prices, changes in the management and financial conditions of the issuer, and fluctuations in interest rates and exchange rates. Past performance does not imply or guarantee future performance. The views expressed in this report are subject to change without notice, and Mita Securities Co., Ltd. assumes no obligation to update the information or views contained in this report. Mita Securities Co., Ltd. assumes no responsibility whatsoever for any direct or indirect loss or damage, including lost profits, resulting from the use of or reliance on this report by investors. The information provided by the Company is intended to serve as a reference for investment decisions and is not intended to promise future results. Final investment decisions should be made by investors themselves. The copyright of this report belongs to Mita Securities Co., Ltd. and may not be reproduced, transcribed, or quoted without permission. This report does not constitute a prospectus or other offering document and is not intended as an offer to sell or a solicitation of an offer to buy any securities in any country or region where the solicitation of securities is not permitted. No person to whom this report has been delivered may deliver, circulate or distribute

#### [Disclaimer for the English version of the report]

The Japanese version of this report is the official version, and the English version is a translation of the Japanese version. In the event of any discrepancy between the Japanese and English versions, the Japanese version shall always take precedence. Mita Securities Co., Ltd. makes no guarantee as to the accuracy and completeness of the content of the English version of this report.

#### [Important notes concerning the Financial Instruments and Exchange Act]

When conducting transactions in accordance with the contents of this report, the customer may be required to bear the prescribed fees and expenses for each service or product. In addition, there is a possibility that each service or product may incur losses due to price fluctuations, etc. Since each service or product has different fees, etc. and risks, please read carefully the documents for listed securities, etc., pre-contract documents for the relevant service or product, etc., or materials for customers.

#### **Company Name**

Mita Securities Co., Ltd. / Financial Instruments Business Operator, Director-General of the Kanto Local Finance Bureau (Kinsho) No. 175

#### Memberships

Japan Securities Dealers Association